

Utopia o Realtà? La Credibilità nella Supply Chain alla Prova dei Fatti



Prof. Pietro De Giovanni SDA Bocconi School of Management



Pietro De Giovanni

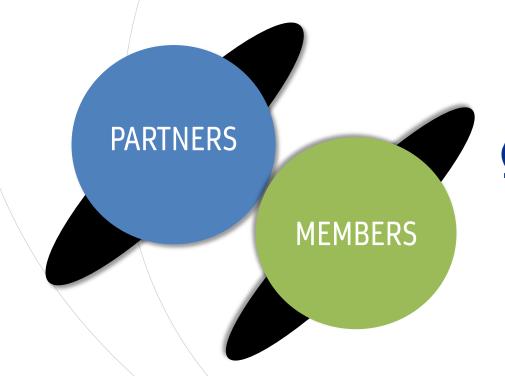
OPERATIONS AND TECHNOLOGY MANAGEMENT



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The SOSC Monitor's Business Community































Home | Output | Survey among Italian firms on resilience ...



Survey among Italian firms on resilience and sustainability

Versione: D 1.2.1 - V2.0 Pubblicato il: 2024-02-28

This report introduces an analysis conducted to examine how Italian companies navigate crises and respond to environmental jolts, with a specific emphasis on company resilience.



Sciencebased Targets (2%)

Companies align their environmental goals with climate science by having their targets approved by the SBTi.

SUSTAINABILITY LAB SUSTAINABLE OPERATIONS AND

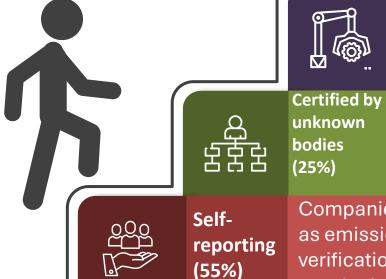
SUPPLY CHAIN MONITOR

Certified by well-reputed **bodies (18%)**

Validation from widely recognized, reputable organizations, which adds significant credibility due to their stringent standards and global recognition.

Certifications from lesser-known or unrecognized organizations. Although certified, the credibility and rigor of these certifications might be questioned due to the limited reputation of the certifying body.

Companies voluntarily disclose their environmental performance, such as emissions or sustainability initiatives, without any third-party verification. While it demonstrates transparency, this form of reporting may lack external validation, potentially raising concerns about accuracy



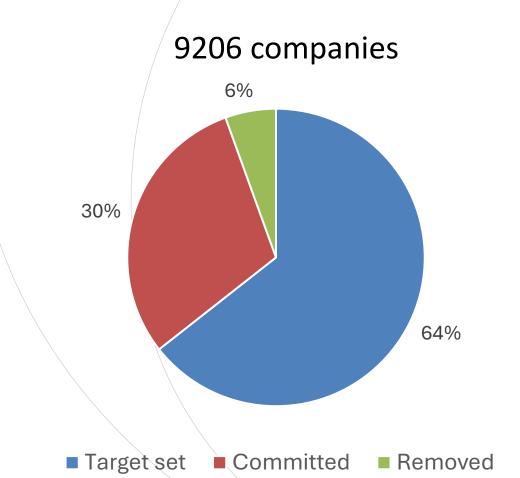
Entrepreneurs on the earth.

Brimco

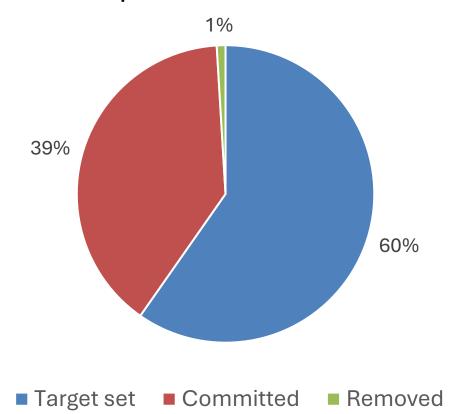




Business Statistics You Should Know in 2024 | Brimco



211 companies are Italian



CREDIBILITY PYRAMID

Take aways



GET A
CREDIBLE
CERTIFICATION

Obtain third-party verification from recognized bodies to validate emission reductions and demonstrate compliance with international environmental standards, ensuring credibility and transparency.

MAKE DYNAMIC MEASURES Continuously monitor and report emissions to track progress, ensuring that reductions align with decarbonization goals and targets.

TAKE ACTIONS

Implement strategies such as switching to renewable energy, improving energy efficiency, and adopting greener technologies to reduce carbon emissions throughout the supply chain.

IDENTIFY THE EMISSION SOURCES

Companies must first map out their entire supply chain and operations to pinpoint where greenhouse gas emissions are generated, including transportation, manufacturing, and energy use.

1. IDENTIFY THE EMISSION SOURCES

Environmental-based value stream mapping







Key criteria of SBTi – Net Zero



Targets must cover company-wide Scope 1 and 2 emissions (5% of Scope1 and Scope 2 emissions can be excluded as a maximum)

The Life-Cycle Assessment (LCA) supports the GHG footprint analysis for products, processes, and supply chains.

3. Make dynamic measurement

Static LCA is the utopia!



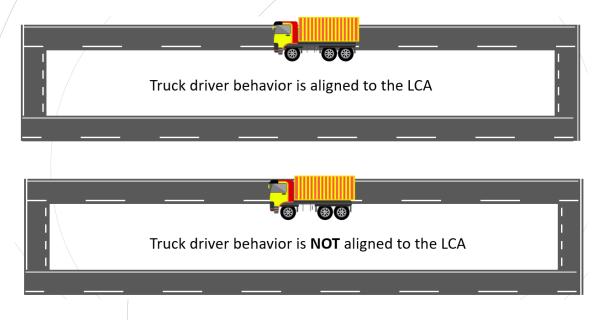




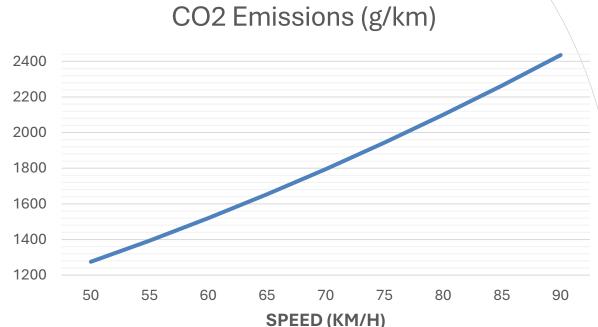


3. Make dynamic measurement

Static LCA is the utopia!







Browse Journals & Magazines > IEEE Transactions on Engineeri... ?

IEEE Transactions on Engineering Management

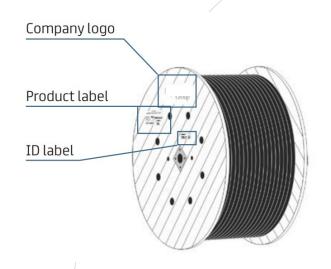
Rescheduling Multiproduct Delivery Planning With Digital Technologies for Smart Mobility and Sustainability Goals

Behzad Maleki Vishkaei and Pietro De Giovanni

ieeexplore.ieee.org/stamp/stamp.jsp?arnumber=10078432

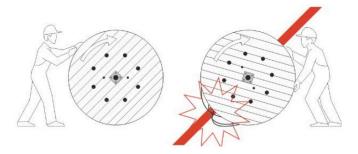
3. Dynamic measurement: Digitalizing Drums







Flow sensors

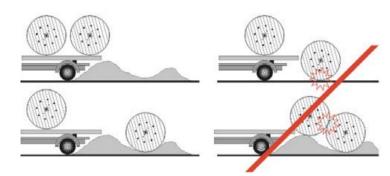


Positioning sensors

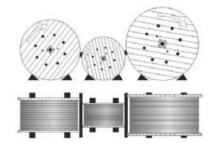




Vibration sensors



General conditions of drums and activation of Circular Economy





CREDIBILITY PYRAMID

SDABOCCONI SCHOOL OF MANAGEMENT SUSTAINABILITY LAB SUSTAINABLE OPERATIONS AND SUPPLY CHAIN MONITOR

The SOSC Monitor outputs and contributions in 2024

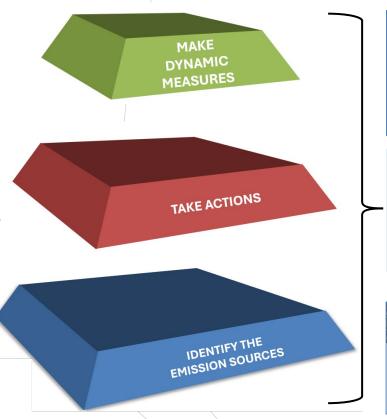
ABoccon

SUSTAINABLE OPERATIONS AND

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- Cozzolino, A., & De Giovanni, P. (2024). Eco-packaging innovations in paper and cardboard. Preliminary insights from cognitive mapping on international projects. In "Management of sustainability and well-being for individuals and the society".
- Maleki Vishkaei, B., & De Giovanni, P. (2024). Smart food-sharing platforms for social sustainability: a heuristic algorithm approach. *International Transactions in Operational Research*.
- De Giovanni, P. (2024). The modern meaning of "quality": analysis, evolution and strategies. *The TQM Journal*, 36(9), 309-327.





in operations management

October 24, 4pm-5.30pm

SDA Bocconi School of Management, Milan

Meet with the Expert Event: Using AI to achieve sustainability

"Meet with the Expert" events

- Why companies should use the Life-Cycle Assessment when defining their Sustainable Strategy (April 2024)
- Digital Solutions for Sustainable Operations: Enhancing Customer Experience and Decision-Making (October 24, 2024)

SOSC Monitor's projects in 2025



28.11.2024

Lunch Party of the Sustainable **Operations and** Supply (SOSC) Monitor

SEDE: MILANO

SDA Bocconi Via Sarfatti, 10 - Milan

Ore 12.15 15.00

2nd Annual Meeting of the Sustainable **Operations** and Supply (SOSC) Monitor

SEDE: MILANO

Via Sarfatti, 10 - Milan

Ore 15.00 • 18.00

12.15 • RITROVO CON LE AZIENDE PARTNER E PROSPECT

12.30 • LUNCH PARTY

- Analisi dei topic, proposte progettuali e possibili cluster aziendali
- Definizione dei contenuti "Meet with the Expert

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COMPARING FOR-PROFIT VS. NON-FOR-PROFIT PERSPECTIVES

Sabine Hutter, Prologis 5.p.A.

Margaryta Hnatenko, Prologis S.p.A

17 00 . COMMUNICATING SUSTAINABILITY THORUGH AN ACCOUNT

Lorenzo Spinosi, Spinosi Marketing Strategies S.r.l.

OPERATIONS MANAGEMENT: RISULTATI DI PROGETTO

17.50 Q&A, PROGETTI NEL 2025 E PROSSIMI APPUNTAMENT

Alberto Grando, SDA Bocconi

LINK PER REGISTRARSI ALL'EVENTO IN PRESENZA PER REGISTRARSI ALL'EVENTO ONLINE SCRIVERE A

- Mappatura delle progettualità e delle strategie di diffusione

PER INFORMAZIONI SULL'EVENTO SCRIVERE A

15.00 . WELCOME COFFEE AND REGISTRATION

15.30 SALUTI DI BENVENUTO E AGENDA

16.00 • ENVIRONMENTAL AND SOCIAL REPORTING IN LOGISTICS AND SUPPLY CHAIN: TAVOLA ROTONDA

BASED MARKETING APPROACH: TAVOLA ROTONDA

Alberto Grando, SDA Bocconi (moderatore) 17.30 • HOW TO QUANTIFY THE IMPACT OF SUSTAINABLE

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12.35 • Lunch party!

With the SOSC Monitor's Members: Angelini Industries, DNV, Edison, Evoca Group, EY, FERCAM, Prologis, Merck Group, nesea, RIVA E MARIANI GROUP SpA Società Benefit, Salov Spa, and Spinosi Marketing Strategies s.r.l.

+ new entry members

Current proposals:

For more information

- **Project 1.** Comparison of Logistics service alternatives using a Life-Cycle Assessment approach (diesel vs biomethane vs others..+TCO)
- **Project 2.** How to quantify the Social ROI (SROI) through operations, logistics, and supply chain
- **Project 3.** Sustainable Operations Strategies and compliance with recent directives (e.g., CS3D)
- ...other proposals



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